

Financial Highlights

Accounting period		FROM 4/ 1/2004 TO 3/31/2005	FROM 4/ 1/2005 TO 3/31/2006	FROM 4/ 1/2006 TO 3/31/2007	FROM 4/ 1/2007 TO 3/31/2008	FROM 4/ 1/2008 TO 3/31/2009	-Projection- FROM 4/ 1/2009 TO 3/31/2010
(1) Consolidated Financial Data							
Net sales	¥1,000	13,144,719	12,919,570	14,765,599	14,701,072	11,272,410	11,000,000
Operating income	¥1,000	1,450,982	1,157,447	1,587,594	1,336,344	△687,862	0
Ordinary income	¥1,000	1,511,944	1,228,820	1,665,851	1,341,813	△569,747	80,000
Net income	¥1,000	879,499	752,736	1,018,239	789,675	△2,222,985	40,000
Shareholders' Equity	¥1,000	12,575,166	13,309,484	14,157,556	14,665,299	12,091,700	/
Total assets	¥1,000	15,442,522	17,511,510	17,761,337	18,250,031	14,955,370	
Net assets per share	¥	805.35	852.50	907.06	940.02	775.05	
Earnings per share	¥	55.60	47.55	65.27	50.62	△142.51	2.56
Equity Ratio	%	81.4	76.0	79.7	80.4	80.8	/
Return on Equity	%	7.2	5.8	7.4	5.5	△16.6	
Price earning ratio	Times	20.09	35.16	17.25	9.52	△2.03	
Cash flows from Operating activities	¥1,000	1,251,501	855,598	511,651	1,287,472	597,713	/
Cash flows from Investing activities	¥1,000	△1,123,187	△493,747	△208,104	△1,216,956	△496,387	
Cash flows from Financing activities	¥1,000	△288,675	△294,841	△186,008	△227,191	△247,304	
Cash and cash Equivalents at End of Period	¥1,000	446,572	539,310	668,490	496,550	313,083	/
Total employee [Temporary staff]		763 [71]	828 [82]	862 [80]	880 [82]	880 [71]	
(2) Individual Financial Data							
Net sales	¥1,000	11,949,281	11,658,385	13,632,729	13,478,457	10,173,518	10,000,000
Operating income	¥1,000	835,470	688,565	1,103,656	899,459	△660,341	60,000
Ordinary income	¥1,000	947,120	765,780	1,191,891	916,112	△562,147	150,000
Net income	¥1,000	564,714	474,009	743,904	518,695	△2,058,118	130,000
Common Stock	¥1,000	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750
Number of shares	1	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000
Shareholders' Equity	¥1,000	11,202,351	11,574,477	12,110,288	12,394,094	10,105,375	/
Total assets	¥1,000	14,526,081	15,994,358	15,920,337	16,304,865	13,058,756	
Net assets per share	¥	717.34	741.28	776.33	794.53	647.82	
Annual dividend per share (interim dividend)	¥	10.00 (5.00)	10.00 (5.00)	11.00 (5.00)	12.00 (6.00)	9.00 (6.00)	— (3.00)
Earnings per share	¥	35.42	29.68	47.69	33.25	△131.94	8.33
Equity Ratio	%	77.1	72.4	76.1	76.0	77.4	/
Return on Equity	%	5.2	4.2	6.3	4.2	△20.4	
Price earning ratio	Times	31.54	56.33	23.61	14.50	△2.20	
Payout ratio	%	28.2	33.7	23.1	36.1	△6.8	/
Total employee [Temporary staff]		465 [58]	474 [52]	482 [44]	502 [36]	467 [38]	